

7 March 2023

Executive Board:

As you know, our committee was formed early fall of last year at the request of the President to ensure that the ACA remains relevant and attracts the next generation of codebreakers. To wit:

1. We have completed three versions of our proposal to address the viability of our organization.
2. Submitted for approval/discussion/evaluation/review strategies of subsequently reduced impact and delivery along with a corresponding budget and execution plan of which our committee is all in agreement.
3. In the ACA, we are aware that there is some resistance to change. However, the committee agrees that without improved membership, our organization may not last. As is apparent from the data, the average age of our membership continues to rise.
4. The committee has decided to table further work until EB either provides acceptance of our recommendations with the corresponding budget or provides further directions.

For the Committee

A handwritten signature in blue ink, appearing to read 'John Toebes', with a long horizontal flourish extending to the right.

John Toebes

Committee Chair